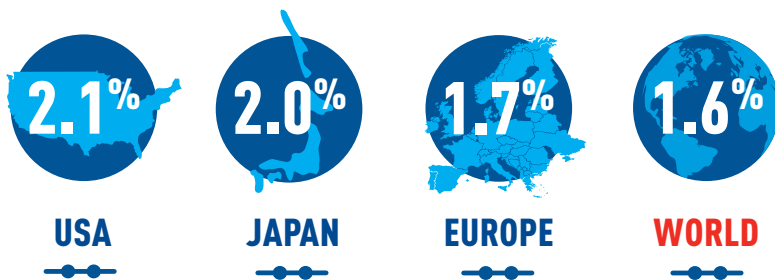


EMPLOYMENT & RECRUITMENT INDUSTRY AROUND THE WORLD

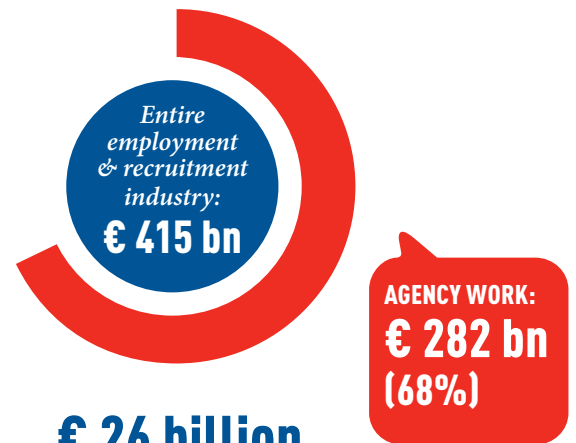
A total number of **60.9 MILLION WORKERS** gained access to the labour market through the employment & recruitment industry worldwide

40.2 IN AGENCY WORK, **9.6%** GROWTH COMPARED TO 2012

PENETRATION RATES AGENCY WORK:



GLOBAL ANNUAL SALES REVENUE:



12 MILLION

FTE WORKING IN AGENCY WORK (5,2% GROWTH)

€ 26 billion
Search & selection

€ 25 billion
RPO

€ 81 billion
Other

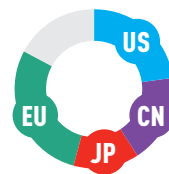
260,000 Agencies

1.66 million Internal Staff (ALL EMPLOYMENT SERVICES)

MARKET SHARE:



MARKET SHARE BY SALES REVENUE (ALL EMPLOYMENT SERVICES)



MARKET SHARE BY SALES REVENUE (AGENCY WORK)

